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The Career Trajectories of Mathematics Teachers from a Nationally-Prominent Alternative Certification Program

MLDS Center Research Series
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New York City Teaching Fellows (NYCTF)

- Launched in 2000 by TNTP and NYCDOE
 - “High achieving graduates” and “accomplished career changers”
 - Mid-2000s, 3000-6000 teachers annually, 300+ math teachers, in NYC
 - Teaching Fellows program model disseminated to other districts
- Fast track/early-entry pathway to paid teaching
 - Fellows become teachers of record after 200 hours of initial training
 - Alternative certification: Transition B – HQTs
- Master’s coursework (subsidized) in Years 1 & 2



Selective Alternative Teacher Certification Programs (ATCPs): Logic Model and/or Theory of Action

Teacher Recruitment & Selection

College Selectivity
Professional Experience
Mathematics Background
Race and Ethnicity



Training

Practical Concerns
Subject-General Methods
Mathematics Teaching Methods
Mathematics Content



First School (Assignment)

High-Poverty and -Minority Students
Supportive Administrators and Colleagues
Middle or High Schools



Induction

Mentoring
Interactions with Colleagues
New Teacher Seminar
Planning Time



Outcomes

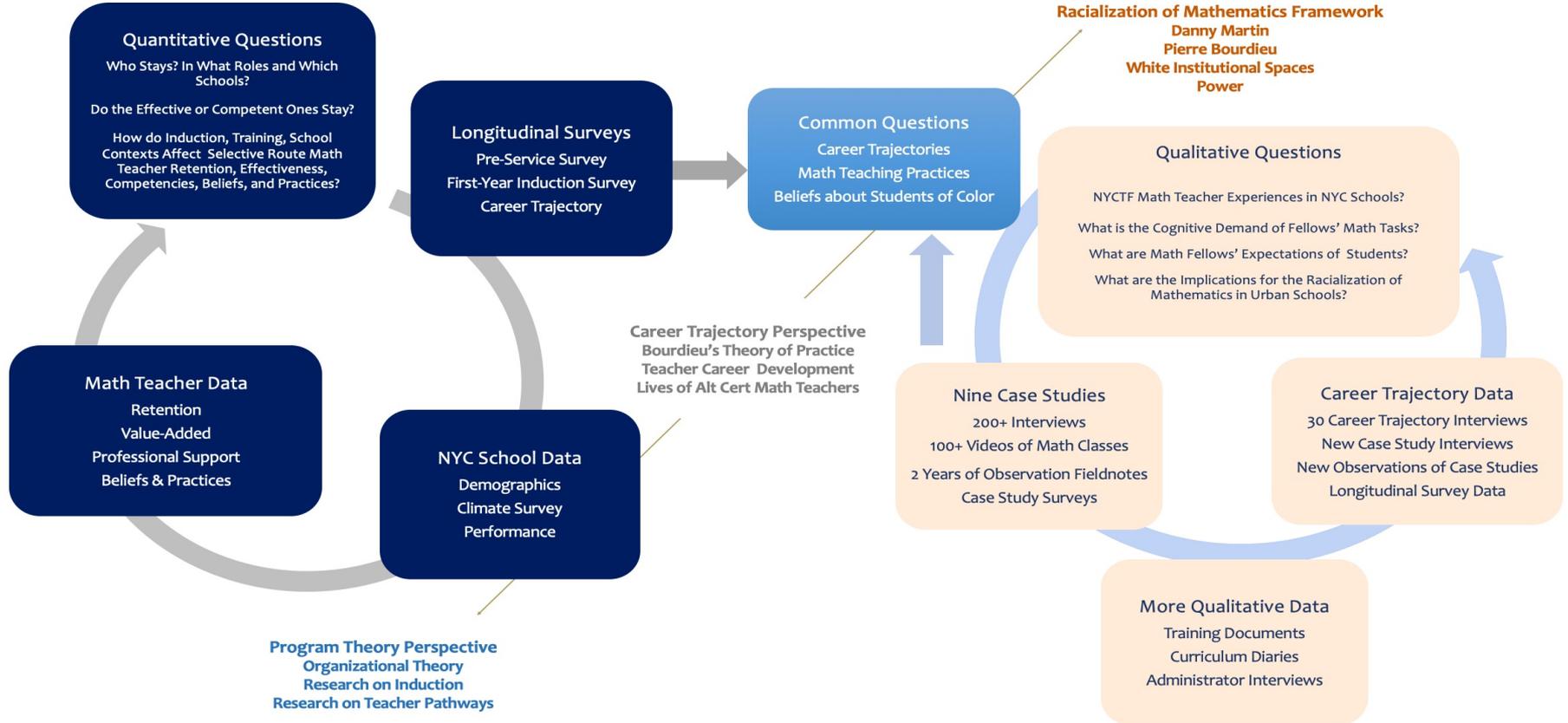
Teacher Preparedness-Effectiveness
=> Student Achievement

School & District Retention
=> Staffing Issues

Selective Alternative Route Programs and The Career Trajectories of Urban Mathematics Teachers

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University of Maryland

Laurel Cooley
Brooklyn College



Project's Quantitative Data

- District/State Administrative and Survey Data
 - NYCDOE Teacher Service History Data
 - NYSDE School Demographic / Attendance Data
 - NYC School Climate Survey
- Project Survey
 - End of Pre-Service Survey in 2006 or 2007 (n = 435)
 - End of First-Year Survey in 2007 or 2008 (n = 336)
 - Career Trajectories Survey in 2015/2016 (n = 374)



Teacher Sample & Context

- 620 Secondary Mathematics Teachers from NYCTF
 - Entered Paid Teaching in Fall, 2006 or Fall, 2007
- Neighborhood Middle/High Schools throughout NYC
 - Mentoring and Induction varied by school / teacher
- Four NYCTF “Partner” Universities for Secondary Mathematics
 - Subject-general to mathematics-specific training

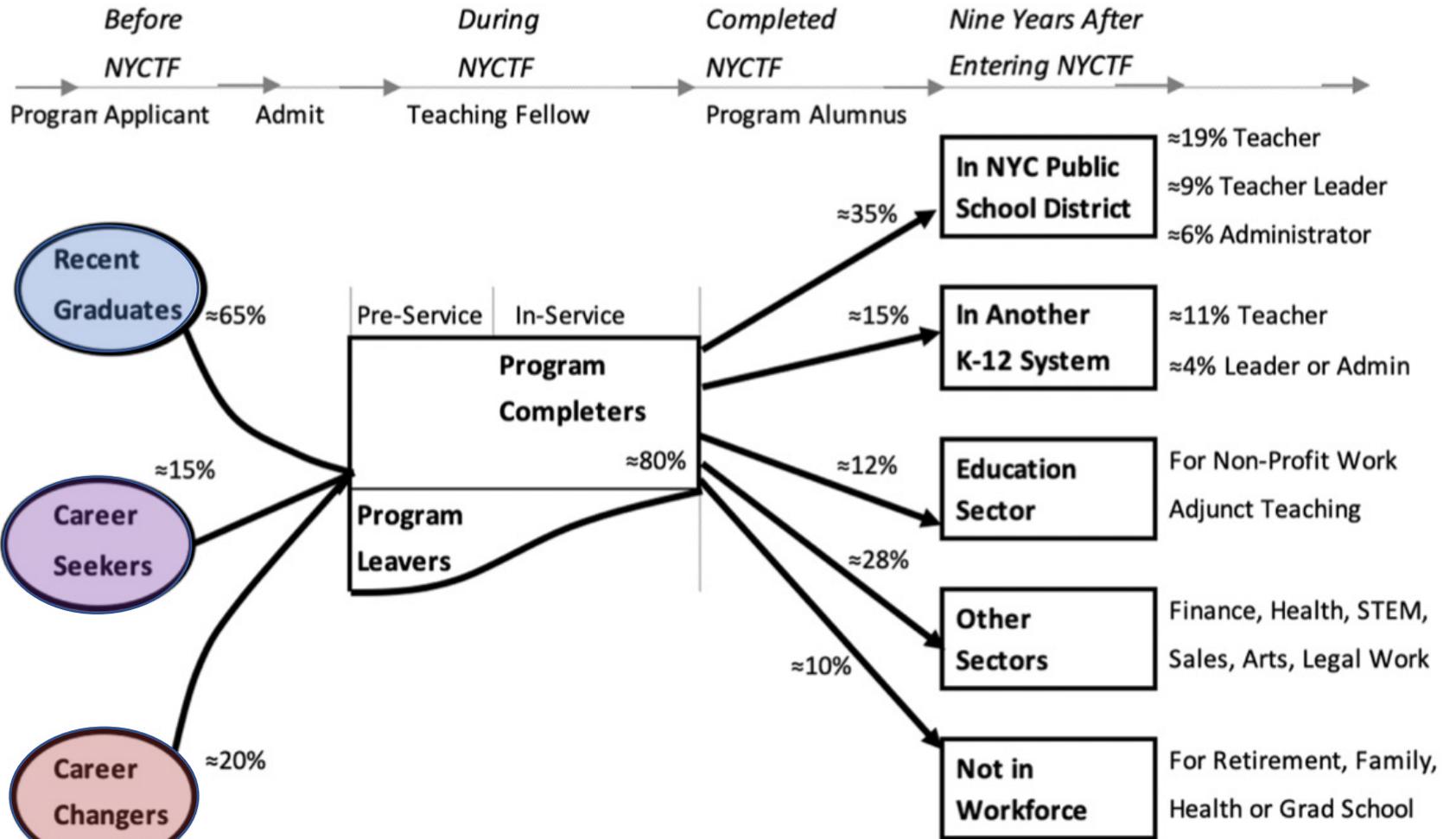


Paper 1: Entering, Staying, (Role) Shifting, Leaving, & Sometimes Returning: Career Trajectories

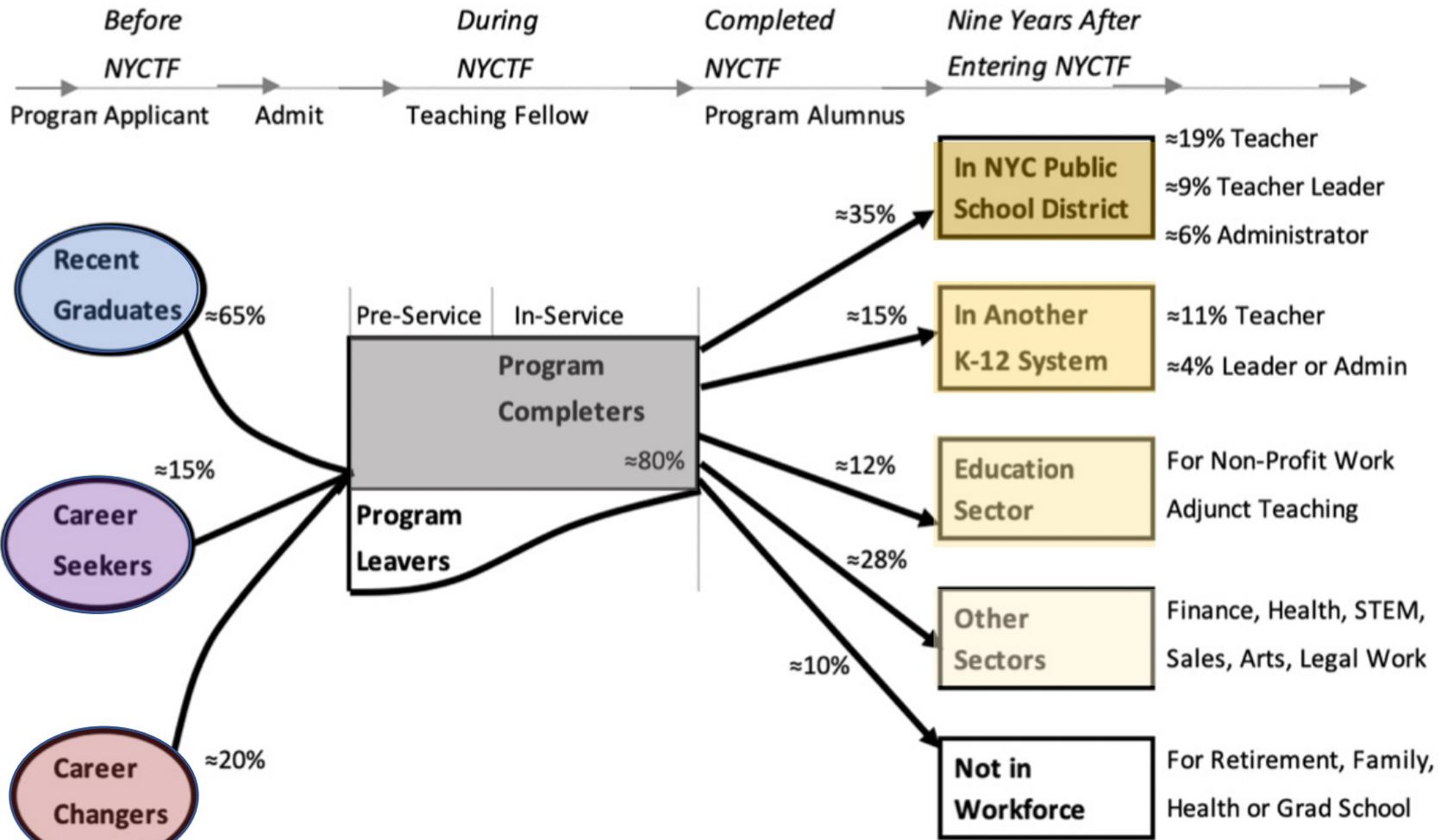
Purposes

- Identify main patterns in NYCTF math teacher career trajectories - before, during, and after completing NYCTF.
- To provide insights into the short- and long-term impacts of mathematics teachers on district middle/high schools.
- To compare the career trajectories who entered NYCTF/teaching as *recent college graduates* and *career changers*?





Entering, Staying, (Role) Shifting, Leaving, and Sometimes Returning



Entering, Staying, (Role) Shifting, Leaving, and Sometimes Returning

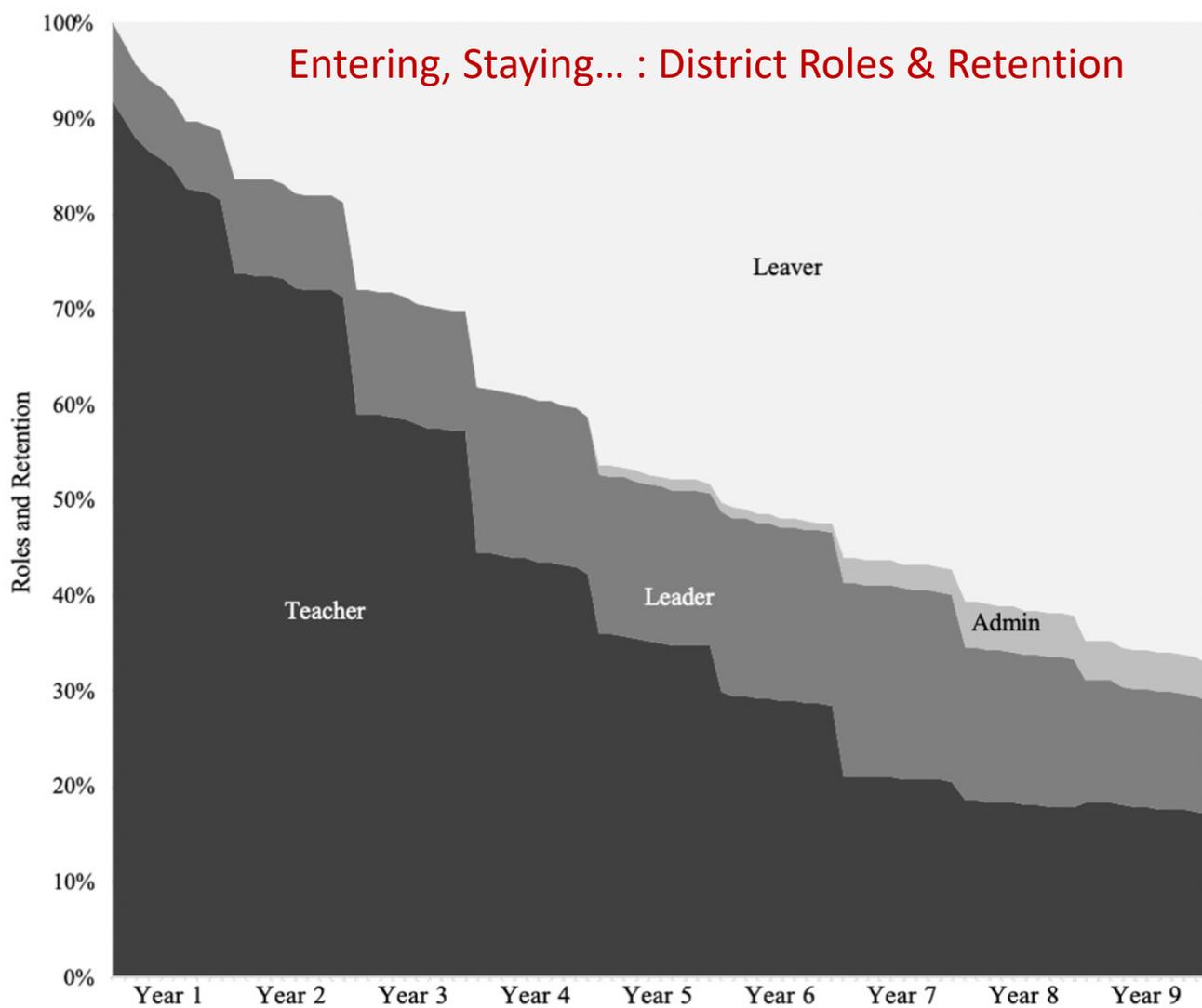
Factor	Reasons for Entry (Survey) Items	Recent Grad.	Career Seeker	Career Changer
Meaningful Job	I wanted a job with purpose or meaning.	4.37	4.29	4.35
	I wanted to try teaching out.	3.66	3.26*	3.65
Altruism	I wanted to make a social difference.	4.16	3.94	3.97
Alternative Certification	I liked the subsidized Master's degree.	3.94	4.13	4.12
Job Benefits	I needed a job with a decent salary.	3.52	3.73	3.26
Additional Reasons (No Factor)	My passion for mathematics	3.01**	3.43	3.51**
	I wanted to become a career teacher or teach until retirement.	2.67**	3.09	3.30**
	I was seeking a route to career advancement	2.50	2.97**	2.17**
	I thought that being a Teaching Fellow would look good on my resumé.	2.47**	1.97	1.94

Likert scale: 5 = Absolutely Essential (Reason) 4 = Very Important 3 = Of Average Importance;
2 = Of Little Importance 1 = Not Important At All or Non-Applicable.

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Entering, Staying... : District Roles & Retention



What do you notice and wonder about?

Entering, Staying... : District Roles & Retention

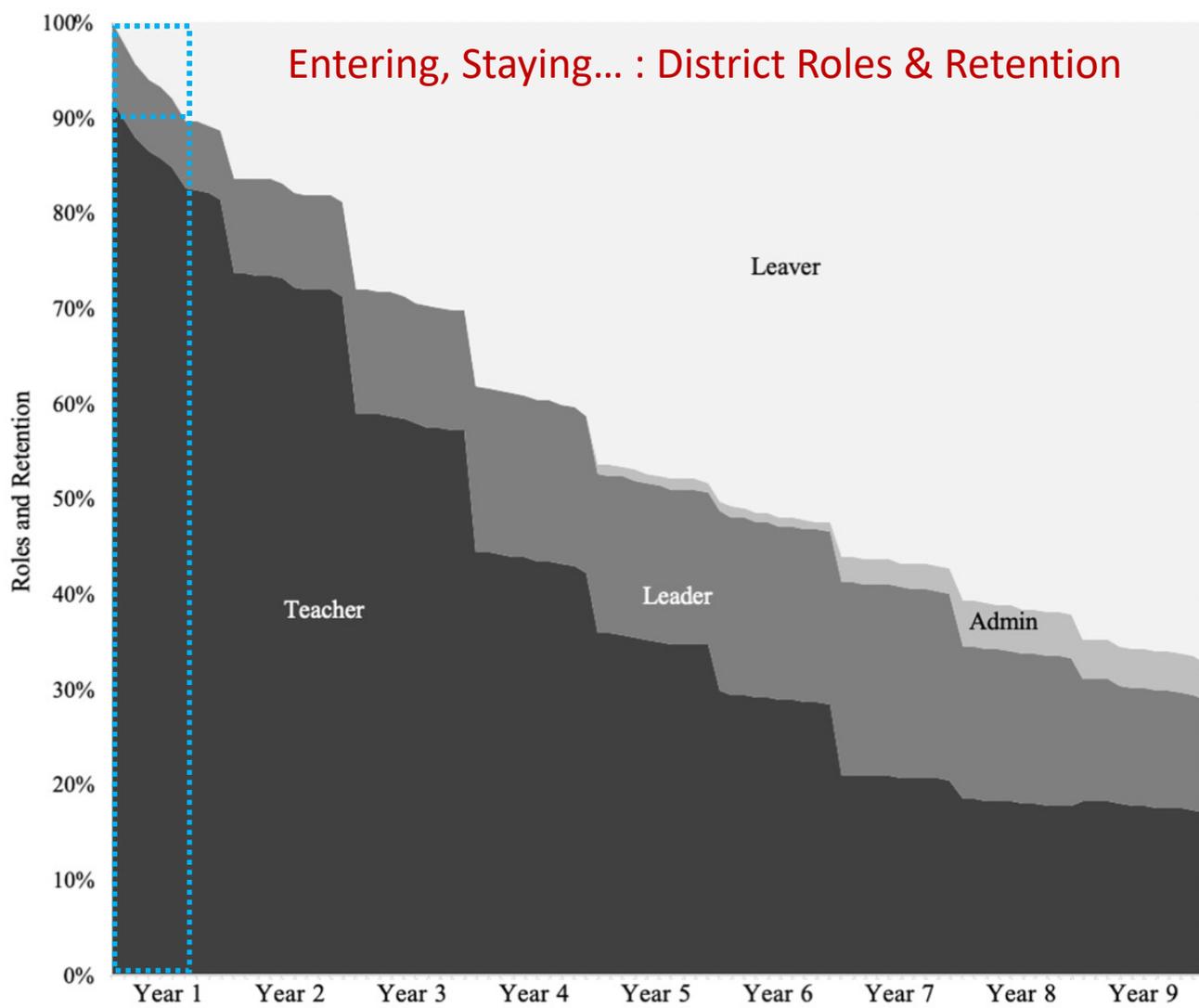


Table 3. First-School Leavers' Reasons for Leaving by Time of Exit.

Reasons for leaving	Left during Year 1 (%)	Left after Year 1 (%)
Student discipline problems were an issue	53**	31
I was dissatisfied with the principal	37	35
I was dissatisfied with workplace conditions (e.g., facilities, classroom resources)	35**	24
I became disenchanted with teaching mathematics	33**	15
I was dissatisfied with administrator(s) other than the principal	27	28
I was dissatisfied with staff dynamics or teacher professionalism	25	23
I was concerned about my safety	24**	8
I was dissatisfied with the support I received for preparing my students for standardized tests	24**	8
I had a change in residence or wanted to work in a school more convenient to my home	7*	22
	<i>n</i> = 41	<i>n</i> = 266

Note. Analysis used a dichotomous variable, where 1 = *strongly agree or agree*, and 0 = *strongly disagree, disagree, or neither agree nor disagree*.

Significance is based on chi-square tests of independence with one degree of freedom (*n* = 301), where asterisks indicate the following: *significance at the .05 level and **significance at the .01 level.

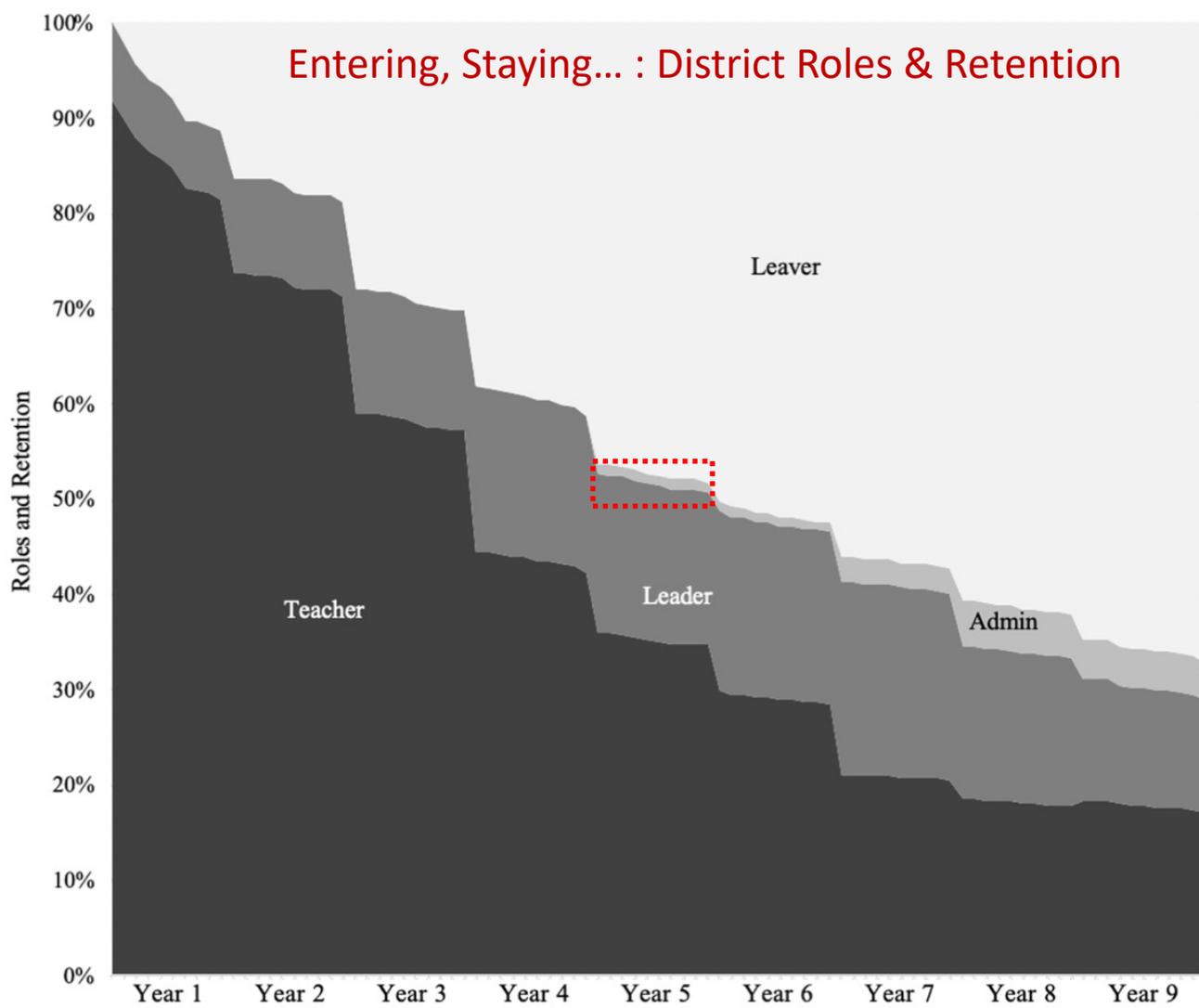
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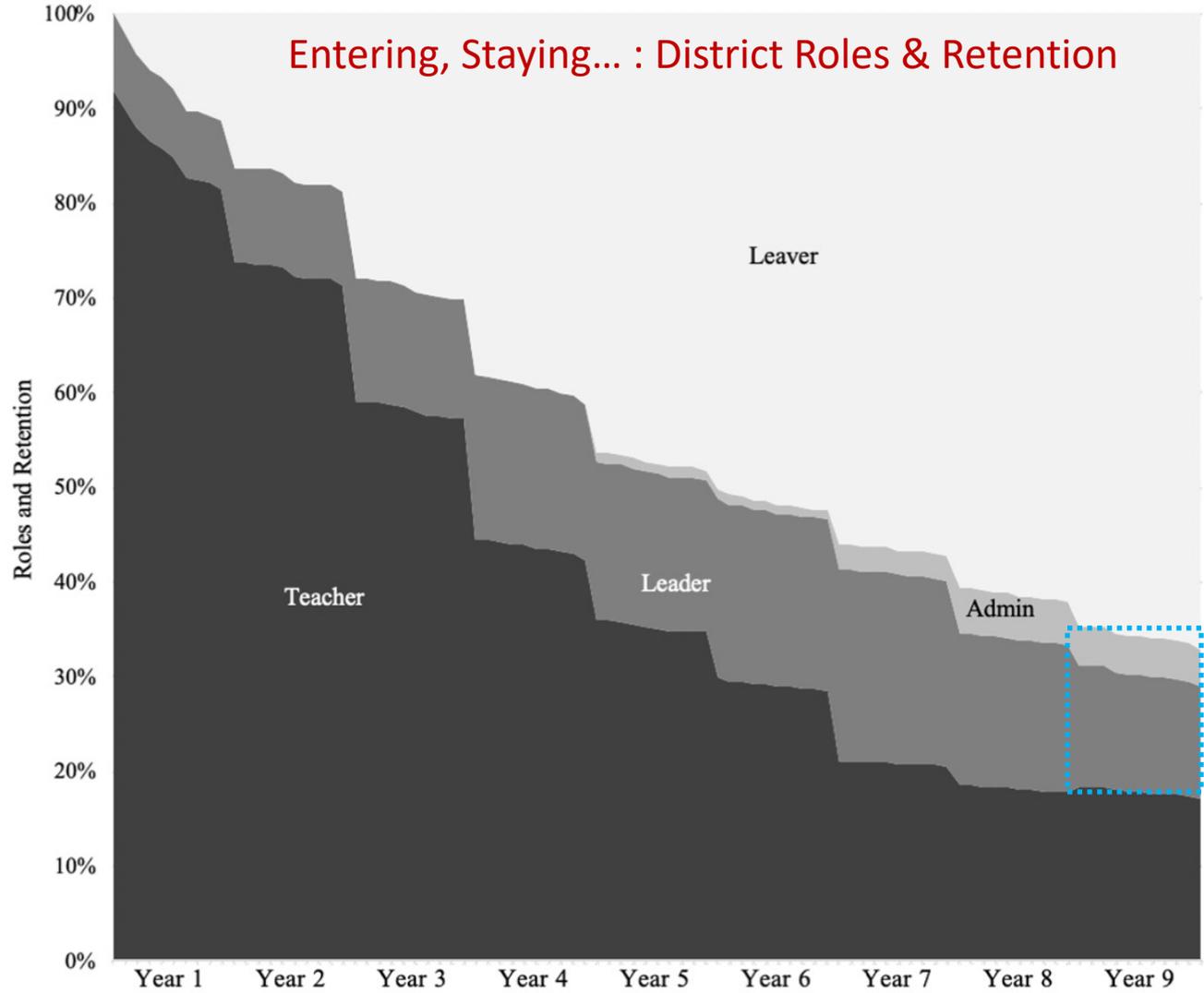
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Entering, Staying... : District Roles & Retention



Entering, Staying... : District Roles & Retention



What do you notice and wonder about?

Table 4. Most Recent Jobs, 9 Years After Starting as NYCTF Mathematics Teachers.

Most recent job	Recent graduate (%)	Career seeker (%)	Career changer (%)
Teacher in NYC public schools	20.8	25.8	32.9
Teacher leader in NYC public schools	11.6	6.5	14.5
Administrator in NYC public schools	8.4	6.5	9.2
Teacher in other K–12 system	10.8	14.5	6.6
Teacher leader in other K–12 system	2.4	6.5	1.3
Administrator in other K–12 system	1.6	1.6	1.3
Education sector (non-K–12)	10.4	16.1	5.3
Work outside of education	26.0	14.5	18.4
Graduate school	4.8	4.8	0
Out of the labor force	3.2	3.2	10.5
	<i>n</i> = 250	<i>n</i> = 62	<i>n</i> = 76

Note. A chi-square test of independence showed that the group-based outcomes—with all outcomes included in one test—were significantly different: $\chi^2(18, N = 388) = 30.0, p = .037$. NYCTF = New York City Teaching Fellows; NYC = New York City.

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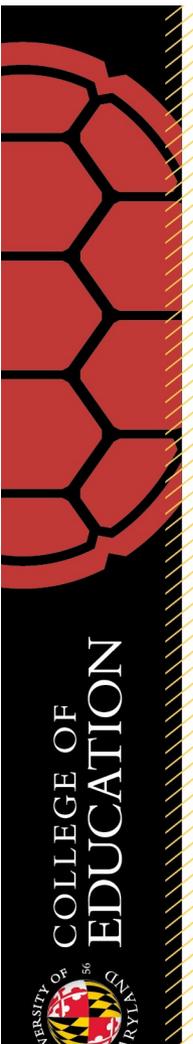
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Paper 1, Entering, Staying... Career Trajectories: Some Implications

- *Career changers* and *recent college graduates* enter and leave teaching for largely similar reasons but at different rates
 - Career changers more committed to staying in the long run (plan to teach until retirement)
- First year mathematics teachers exhibit considerable *mid-year turnover*. Particularly harmful to neighborhood schools.
 - Due to limited (fast-track) initial training and, perhaps, the inattention to methods for teaching mathematics?
- Within-program comparisons, for example between subgroups like recent grads and career changers, productive line of inquiry



Paper 2: Ties That Bind? The Trajectories of Black and Latino/a Community Insiders and Elite College Graduates

This study analyzes the career trajectories of *Elite College Graduates (ECGs)* and *Black and Latino/a community insiders (BLIs)* in comparison to other NYCTF mathematics teachers.

- What are the background characteristics of *ECGs* and *BLIs* and how do they compare?
- What motivates *ECGs* and *BLIs* to become mathematics teachers through programs like NYCTF?
- How long do *ECGs* and *BLIs* stay in their first schools, the district, and K-12 education in any role?
- What reasons do *ECGs*, *BLIs* and other NYCTF math teachers cite for staying, leaving, or migrating?
- What occupations are *ECGs* and *BLIs* working in a decade after entering?

Ties That Bind? Descriptive Stats		Elite College Grad.	Black- Latino/a Insider	White Asian Insider	Non-Elite Outsider	Total
		N =	205	83	55	274
College Selectivity**	Very Selective	100%	0%	0%	0%	33%
	Moderately Select.	0%	29%	44%	42%	26%
	Less Selective	0%	71%	56%	58%	41%
High School Loc.**	In NYC	16%	100%	100%	0%	28%
	< 150 Miles to NYC	29%	0%	0%	40%	27%
	≥ 150 Miles to NYC	55%	0%	0%	60%	44%
Race / Ethnicity**	White	55%	0%	69%	66%	54%
	Asian	21%	0%	31%	14%	16%
	Black	18%	66%	0%	14%	21%
	Latino/a	6%	34%	0%	6%	9%
Gender **	Female	51%	60%	57%	48%	51%
Age at Entry *	Mean / Median (Years)	28 / 24	30 / 26	32 / 26	29 / 25	29 / 25
Career Status **	Recent College Graduate	70%	56%	51%	67%	65%
	Career Changer	30%	44%	49%	33%	35%

Ties that Bind? Reasons for Entry	Elite College Graduate	Black-Latino/a Insider	White-Asian Insider	Non-Elite Outsider
N =	125	55	37	172
Altruism subscale	0.00 (.95)	0.71* (.94)	-0.20* (.99)	-0.18* (.98)
I wanted to make a social difference.	4.14	4.33	3.92	3.96*
I wanted to work with students of color.	3.25	3.95**	2.76*	2.99
I wanted to give back to my community.	2.86	4.25**	3.35	2.74**

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Ties That Bind? Descriptive Rates of First- and Second-Year Turnover

		Elite College Grad.	Black- Latino/a Insider	White- Asian Insider	Non- Elite Outsider	Total
	N =	205	83	54	273	615
< 1 Year	Exited First School	19.0%*	8.4%	7.4%	15.8%	15.1%
	- and Exited District	17.6%*	7.2%	5.6%	10.6%	12.0%
	- and Stayed in District	1.4%*	1.2%	1.8%	5.2%*	3.1%
< 2 Years	Exited First School	37.1%*	26.5%	22.2%	29.3%	30.9%
	- and Exited District	27.8%*	12.0%	9.3%*	17.2%	19.3%
	- and Stayed in District	9.3%	14.5%	12.9%	12.1%	11.6%

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< 2 Years	Exited First School	37.1%*	26.5%	22.2%	29.3%	30.9%
	- and Exited District	27.8%*	12.0%	9.3%*	17.2%	19.3%
	- and Stayed in District	9.3%	14.5%	12.9%	12.1%	11.6%

	First School Retention	District Retention	K-12 Retention
Elite College Graduate (Non-Elite Outsider)	0.630*	0.528**	0.487**
Black-Latino/a Insider (Non-Elite Outsider)	1.851*	1.977*	1.728
White-Asian Insider (Non-Elite Outsider)	1.262	1.629	0.887
Age, Mean Centered	0.994	0.997	1.025
Male (Female)	1.337	1.035	0.657 ^Δ
STEM Degree (Other Degree)	1.053	0.809	1.014
School Leadership	1.013	1.013	0.898
Teacher Collegiality	1.100 ^Δ	1.100	1.239
School Safety	1.041	1.042	1.027
Student Attendance (%)	1.044*	1.008	0.995
Subsidized Lunch (%)	1.006	0.996	0.998
Black Student (%)	0.986*	0.998	0.991
Latino/a Student (%)	0.982**	0.994	0.990
Constant	1.356	1.356	1.878**
N =	598	598	384

Nine Years After Entry	Elite College Graduate	Black-Latino/a Insider	White-Asian Insider	Non-Elite Outsider
N =	126	55	37	171
Paid Role in District, Fall, 2016	31.0%**	63.6%**	62.1%**	42.8%
- Teacher	14.3%**	32.7%	45.9%**	24.0%
- Teacher Leader	11.1%	18.2%	10.8%	9.4%
- School Administrator	5.6%	12.7%	5.4%	9.4%
In Other K-12 Setting	18.3%	9.1%	8.1%	15.8%
- Teacher	11.9%	7.3%	8.1%	11.1%
- Teacher Leader	4.0%	1.8%	0%	2.9%
- School Administrator	2.4%	0%	0%	1.8%
Ed Sector (Non-K-12)	10.3%	7.3%	2.7%	12.9%
Working Outside of Education	31.7%**	14.5%	21.6%	18.7%
Not in Workforce	8.7%	5.5%	5.5%	9.8%

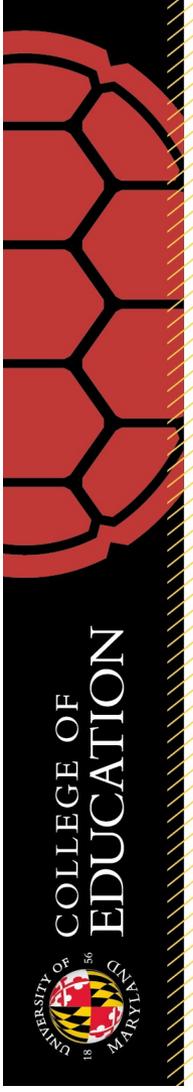
Paper 2, Ties That Bind: Some Implications

- Ties that Bind? Yes, apparently as *community insiders* (i.e., graduates of local schools) have better rates of retention than *elite college graduates* (recruited nationally) and other “outsider” subgroups
 - Black/Latinx and White/Asian Insiders enter for different reasons but have similar rates of retention in the district (NYC Public Schools)
 - Elite College Graduates have much higher rates of turnover and contribute disproportionately to mid-year turnover. (Implications for their students and those schools.)
- Longitudinal research provides insights about retention and career trajectories that cross-sectional (snap-shot) research does not
- Contributes to research that conceptualizes teacher preparation and program-level outcomes like retention as based in an interaction between person, program, schools



Study 3: Demography as Destiny

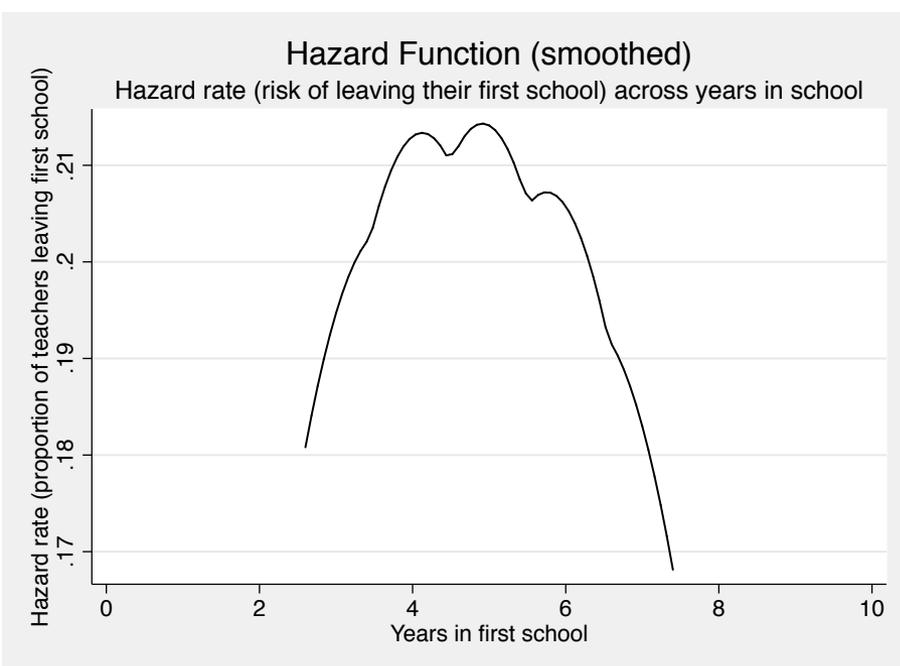
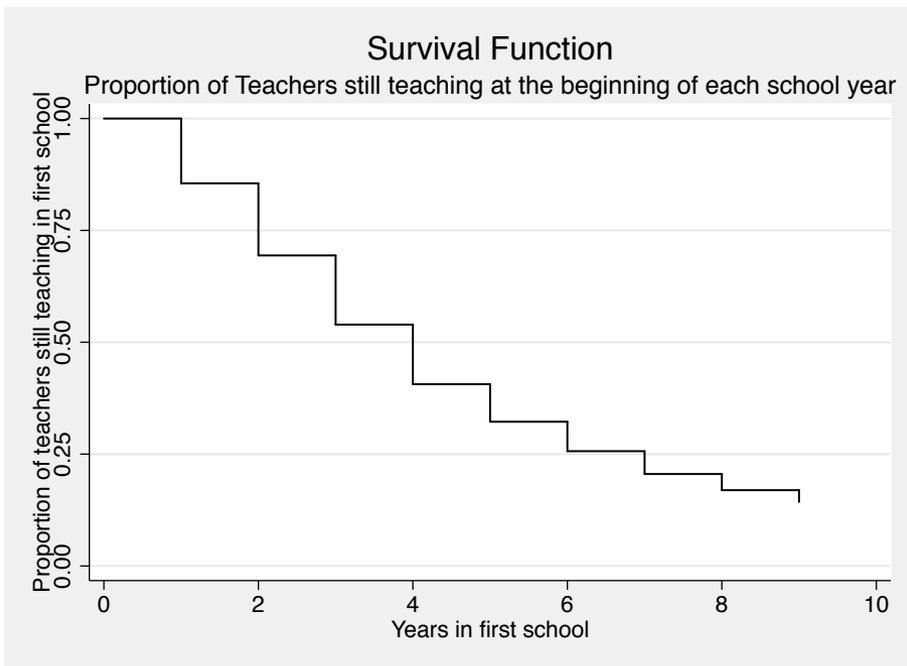
- **Purpose:** Examine NYCTF teachers' risk of leaving their first school in their first 9 years. Describe both the patterns in leaving and examines how school demographics and school climate predict these leaving patterns.
- **Hypotheses from the field tested:**
 1. Timing: Teachers' risk of leaving their first school declines after the first 2 years
 2. Demographics vs. School climate: school climate explains the relationship between student demographics (e.g., % racial minority) and teacher retention
 3. Whose perception matters more? Teachers' individual ratings of school climate are more predictive of their turnover than the school-level climate ratings of their teacher colleagues.



Hypothesis 1: Teachers' risk of leaving their first school declines after the first 2 years (through the initial decade).

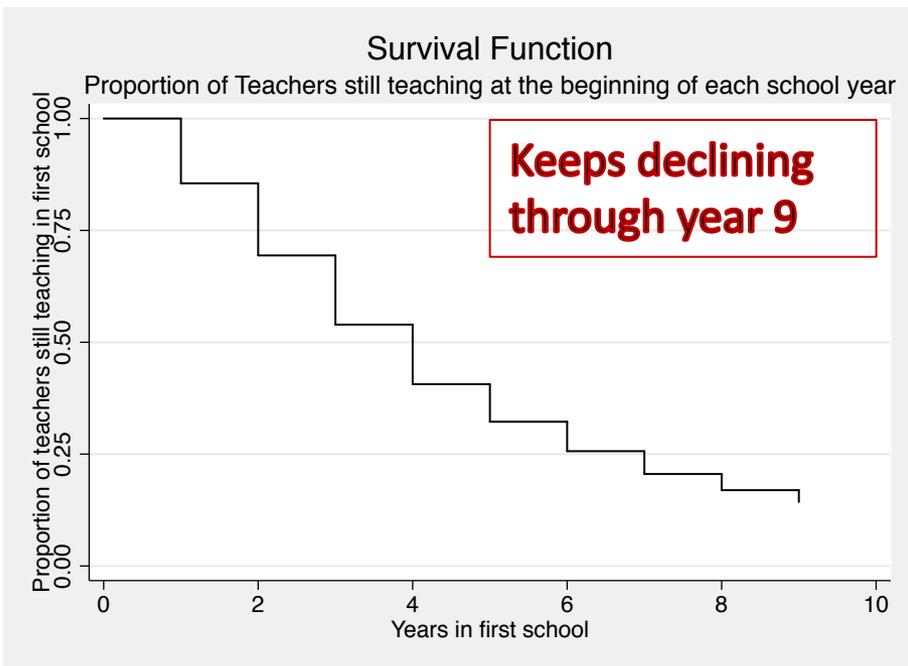
- Loss of teachers over time

Risk of leaving over time

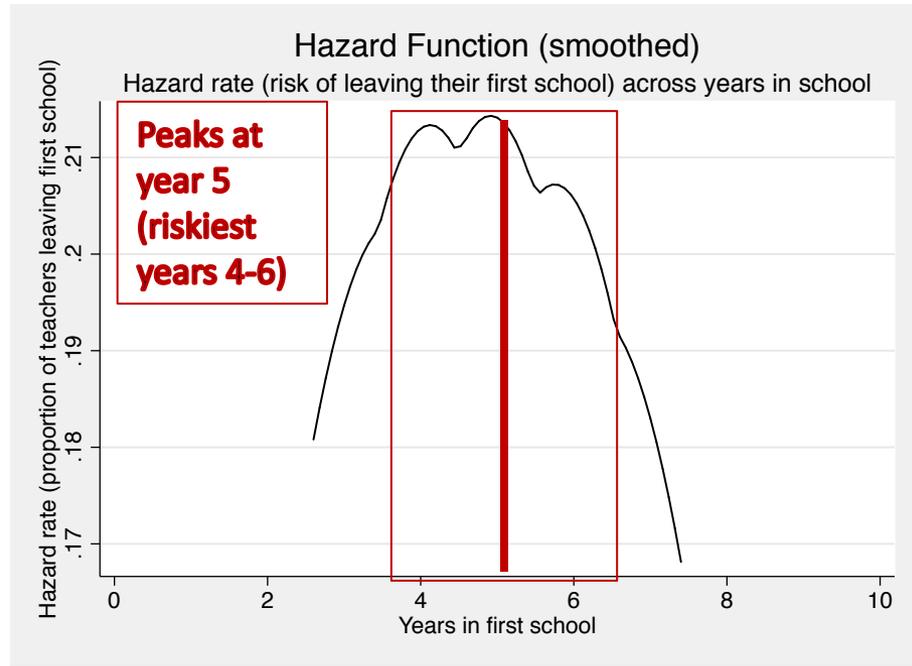


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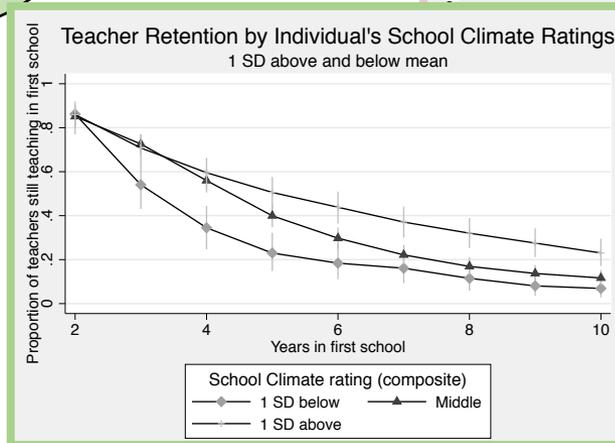
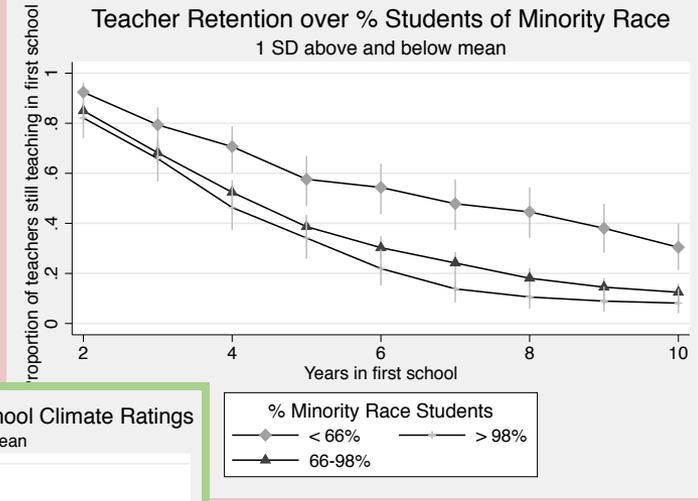
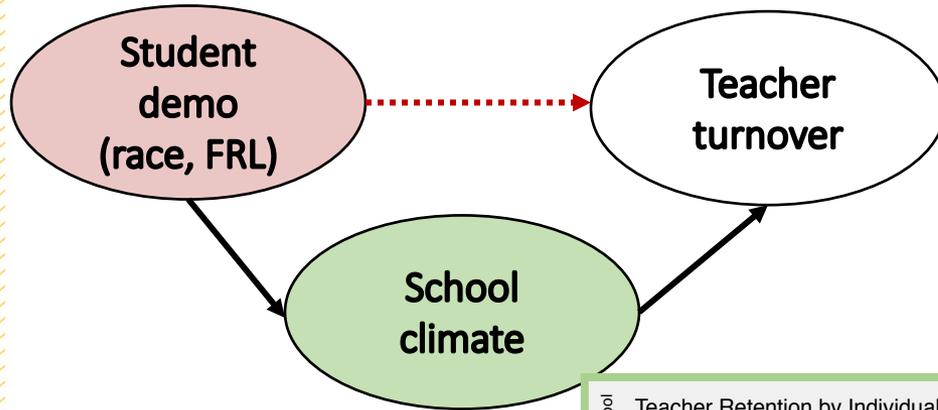
Loss of teachers over time



Risk of leaving over time



Hypothesis 2: School climate explains the impact of student race on turnover.



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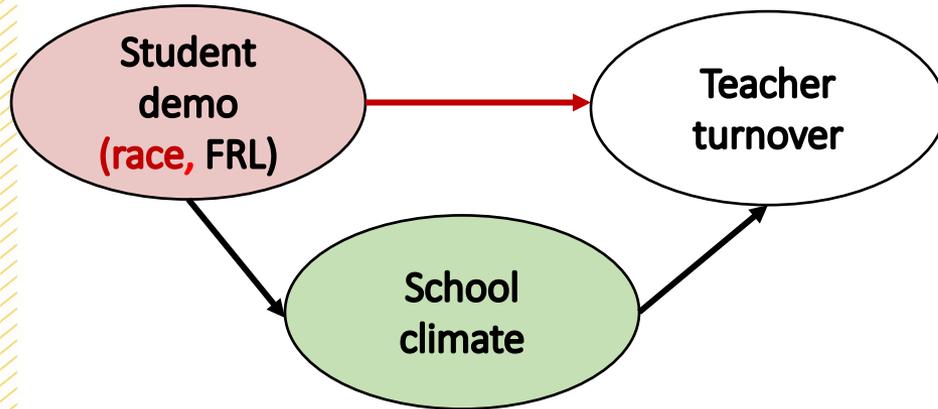
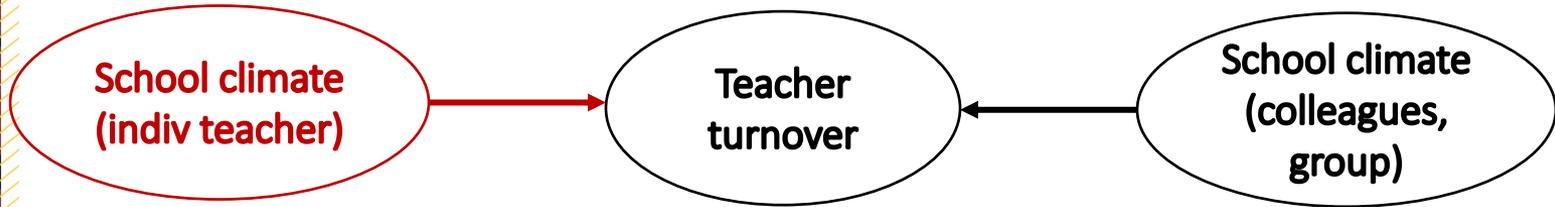


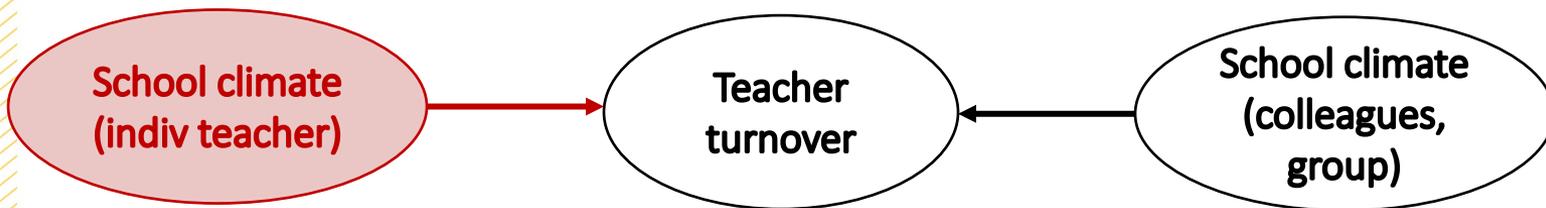
Table 3. Hazard Model Predict

Variables	Model 6	
	Final model	
Time: Pre-Year 5	1.65	(0.13)**
Post-Year 5	0.91	(0.05)†
Sex (<i>female</i>)	1.18	(0.14)
Race: Black	0.95	(0.15)
Asian	1.38	(0.23)†
Hispanic	1.11	(0.23)
Age (≤ 30)	0.99	(0.13)
SES background: Middle	1.21	(0.17)
High	1.05	(0.19)
Mathematics major	1.33	(0.23)†
Middle grades	1.07	(0.16)
Student attendance (%) ^a	0.98	(0.01)
Low-income students (%) ^a	1.00	(0.00)
Minority race students (%) ^a	1.01	(0.00)**
SC: Colleagues' Leadership ^a	0.97	(0.05)
perceptions Collaboration ^a	0.80	(0.06)**
Facilities ^a	1.20	(0.09)*
Student Behavior ^a	1.08	(0.09)
SC: Individual Administration ^a	0.91	(0.11)
perceptions Collegiality ^a	1.03	(0.11)
Facilities ^a	0.80	(0.08)*
Student Behavior ^a	0.75	(0.11)*

Hypothesis 3: Teachers' individual school climate perceptions more influential for turnover than colleagues (group measure)

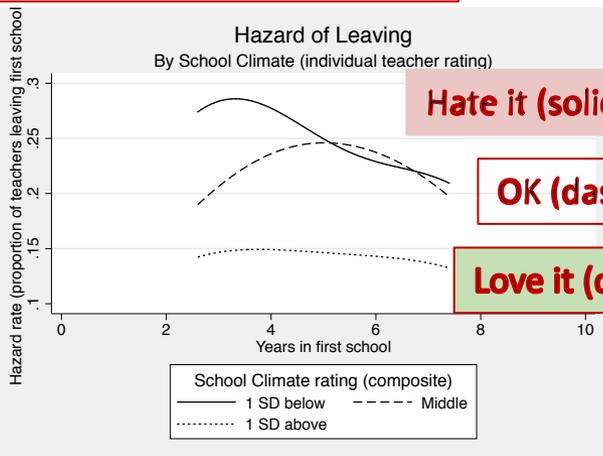


Hypothesis 3: Teachers' individual school climate perceptions more influential for turnover than colleagues (group measure)



- Facilities
- Student behavior

- Collaboration
- Facilities (negative)



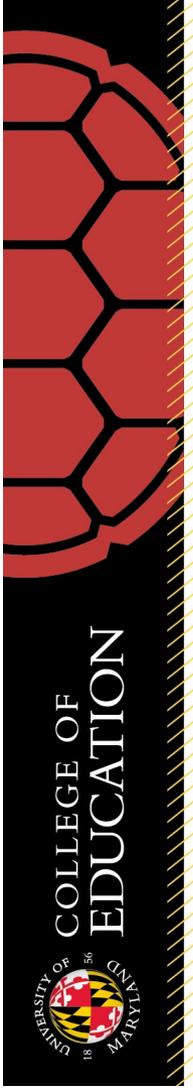
Hate it (solid) = high initial risk

OK (dashes) = curvilinear, peak 5 years

Love it (dots) = low risk

Implications

- Longitudinal look at teachers' careers
 - Tracking school instability (of teachers) – cumulative turnover
- Coordinating data from multiple sources
- Big picture of education field perspective of turnover



Our Questions Vis a Vis Retention

- MLDS has a database for teacher pathways/retention research?
 - MD teachers who graduated/attended MD high school
 - MD teachers from Maryland colleges
 - Track their migration from public school to public school?
- Maryland longitudinal data on teacher retention
 - Collected by state and/or districts?
- School survey data from teachers
 - Collected by state and/or districts?
- Data on teacher certification pathways / preparation
- Data on mentoring, induction, professional development
 - At teacher- or school-level?



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Thanks!

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